



One Fifty One plc
151 Thomas Street
Dublin 8, Ireland
T +353 1 6121151
F +353 1 6121210
www.one51.com

17 December 2009

Dear Shareholder,

Your Company has managed to record a solid performance across its operating businesses in 2009 against a very difficult backdrop. We remain on target to achieve EBITDA (Earnings Before Interest Tax Depreciation and Amortisation) as previously advised for the full year. While some of One51's investments are exposed to a weak domestic economy, we have also invested in sectors that will benefit from any international or export based growth.

Environmental Services ("ES")

One51's interests in environmental services include Hazardous Waste Management, Metals Recycling, Materials Recycling and Speciality Plastics.

While the fundamentals for this sector remain sound, the sharp deterioration in economic activity, coupled with declining recyclate prices, has impacted the wider industry both at home and abroad. The downturn in economic activity in Ireland and in the UK has reverberated through to recycling and treatment volumes. Demand for recycled material has also been adversely affected and competition is intense.

In this context, ES operating performance has been satisfactory in 2009, albeit at lower numbers than were achieved in 2008. The business continues its focus on integration and on maximising efficiencies.

Profit achieved in the Metals division in 2009 will be lower than that achieved in 2008 due to the global economic recession and its impact on commodity prices. The Hazardous division had a satisfactory year and has started to process organic waste - a big growth sector. A decision was taken during the summer not to proceed with the acquisition of UK hazardous waste player, Augean plc, due to differences of opinion on valuation between the parties. The Materials Recycling division has had an acceptable 2009 and the new state of the art glass recycling facility in Country Antrim has seen a significant increase in volumes over the last 12 months. Speciality Plastics has seen significant top line growth in 2009 and continues to win new business in this space.

ES is in the process of a branding exercise, one element of the continuing integration programme. Establishing a brand position for ES will make it easier for customers to identify the many services the business offers in recycling and treatment, and enable the business to build on its established reputation as a leading environmental services provider in Ireland.

Infrastructure

One51's infrastructure interests consist of our investments in Irish Continental Group ("ICG") and Greenore Port.

ICG

ICG, in which One51 has a c. 25% stake with its partner Doyle Group via Moonduster, continued to perform solidly in 2009. Earnings have held up well and the business outlook remains good. Much of this can be attributed to the company's flexible cost structure. Operating costs have been managed in-line with falling revenues resulting in almost no change in year-on-year cash flow. ICG paid €24.6m in dividends during the first half of the year and analysts expect the company to reduce total debt to €30m by year end. ICG is confident about the future and sees the potential for industry consolidation as a big upcoming opportunity.

In November, Receivers sold South Morston Ltd's 29% holding in ICG. This removed a significant overhang from the share register and dramatically increased the company's free float. We see this increase in share liquidity as a very positive development for significant ICG shareholders like Moonduster.

Greenore Port

One51 owns 50% of Greenore Port in partnership with Dublin Port Company. The downturn in the Irish economy has had a sizeable effect on bulk traffic volumes. In the medium term we believe that Greenore can play a significant role in the country's port infrastructure. For this reason we, along with our partner Dublin Port, will be submitting a planning application to An Bord Pleanala for the redevelopment of Greenore Port at the appropriate time.

Renewable Energy

One51's renewable energy interests consist of investments in NTR plc ("NTR") and OpenHydro. There have been positive developments from both of these companies over the past six months.

NTR

One51 has received a total of €78m back from NTR following the 2008 share redemption, together with dividends received. Our 24.45% stake in the company is standing us €95m or c. €1.96 per share. Davy recently prepared a research note on NTR and placed a value of €4.60 per share on the company on a sum of the parts basis.

NTR's solar investment, Stirling Energy Systems (SES), is going through a key development phase. As we advised in our Annual Report, SES has been working to secure production and assembly capacity for its "SunCatcher" dishes from auto industry suppliers. It was a significant advance to see the company sign supply contracts with Tower Automotive and Linamar Corporation in September this year. The company remains on track to complete its 1.5MW solar reference plant in the New Year, and to start mass production in the second half of 2010.

NTR's wind investment, Wind Capital Group, gives NTR a solid platform in the US wind industry and it recently raised \$240m to construct the 150MW Lost Creek project. Lost Creek will be commissioned in the second quarter of 2010.

Green Plains Renewable Energy, NTR's bio-ethanol investment, is making solid progress as the Industry continues to bed-in following the many changes in 2008. Green Plains trades on the US public markets and the shares hit a two year high of c. \$14.10 in December 2009. NTR's effective cost price is c. \$10.00 per share.

NTR's waste and recycling division, Greenstar, is a good business and should benefit as the world economy picks up over the coming years. Greenstar Ireland is one of the dominant players in the Irish waste management market. The company's recent successful refinancing puts it in a favourable position as evidenced by the purchase of Veolia Ireland in October.

OpenHydro

OpenHydro has had a busy 2009 and is currently conducting a follow-up funding round. These funds will go towards the roll-out of the various projects which OpenHydro has recently won, such as the EDF pilot tidal farm off the coast of Brittany, the Snopud tidal farm off the coast of California and the tidal farm off the coast of Nova Scotia. A 10 metre turbine was recently shipped from Ireland to Nova Scotia and successfully deployed in the Bay of Fundy. OpenHydro is currently working with EDF on the optimisation of a 16 metre turbine. It is anticipated that turbines like these will be utilised at EDF's Brittany tidal farm in 2011.

Food and Distribution

One51's food and distribution interest consist of our 100% ownership of Irish Pride Bakeries Ltd ("Irish Pride") and the Life Fibre brand.

Irish Pride has performed well in 2009 in a highly competitive environment. Irish Pride moved up the Irish consumer brand league table in 2009 and is now ranked in the top 14 most recognised brands in the country, according to the August edition of "Checkout" magazine. Irish Pride continues to be innovative with its product range and remains very competitive on price.

Financial Update

In the May Shareholder Update and at the half year presentation at our AGM, we stated that mark-to-market exceptional adjustments would be a continuing feature of results going forward. This is due to the fact that our portfolio includes a number of listed investments. At year end, a number of our investment valuations will be marked to market and compared to 2008 closing valuations. This may have an impact on our overall Balance Sheet value at 31 December 2009.

At operational profit level, we continue to forecast 2009 earnings of €42-45m (EBITDA). The corresponding result for 2008 was €52.2m. The forecast result for 2009 will equate to a decline in earnings of c. 15-20%. Against the general backdrop, we believe it is a satisfactory result.

While 2010 looks like it will be every bit as challenging as 2009, we continue to ensure we have the right management teams and resources in place to see the businesses through this difficult business environment.

Investor Relations

Should you have any queries in relation to the Company or your holding, please do not hesitate to contact Eugene Hillery. Eugene can be contacted at eugene.hillery@one51.com.

Finally, from all at One51, we would like to thank you for your continued support and we wish you and your family a very Happy Christmas and peaceful 2010.

Yours sincerely



Philip Lynch

Chief Executive Officer